

**Universal Service Administrative Company  
Board and Committee Open Session  
Quarterly Meetings  
Virtual Agendas**

**Monday, January 25, 2021  
10:00 a.m. – 2:05 p.m. Eastern Time  
USAC Offices  
700 12th Street, N.W., Suite 900  
Washington, D.C. 20005**

| <b>AUDIT COMMITTEE<br/>OPEN SESSION<br/>10:00 A.M. – 10:40 A.M. EASTERN TIME</b> |                                                                                                                                                                                                                                                                                                                                      | <i>Estimated<br/>Duration in<br/>Minutes</i> |
|----------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|
| Chair                                                                            | <b>a1.</b> Consent Items (each item is available for discussion upon request):<br><b>A.</b> Approval of Audit Committee Meeting Minutes of October 26 and October 27, 2020.<br><b>B.</b> Approval of moving all <i>Executive Session</i> items into <i>Executive Session</i><br><b>C.</b> Review of the 2021 Audit Committee Charter | 5                                            |
| Chair                                                                            | <b>a1.</b> Recommendation for Election of Committee Chair and Vice Chair                                                                                                                                                                                                                                                             | 5                                            |
| Charlie                                                                          | <b>i1.</b> Information on Fiscal Year 2020 FCC Agency Financial Report / USF Audit                                                                                                                                                                                                                                                   | 5                                            |
| Teleshia                                                                         | <b>i2.</b> Audit and Assurance Business Update <ul style="list-style-type: none"> <li>• October 2020 Audit Committee Recap</li> <li>• 2020 Accomplishments</li> <li>• Operational Results</li> <li>• 2021 Outlook</li> </ul>                                                                                                         | 25                                           |

| <b>SCHOOLS AND LIBRARIES COMMITTEE<br/>OPEN SESSION<br/>10:40 A.M. – 11:15 A.M. EASTERN TIME</b> |                                                                                                                                                                                                                                                                                     | <i>Estimated<br/>Duration in<br/>Minutes</i> |
|--------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|
| Chair                                                                                            | <b>a1.</b> Consent Items (each available for discussion upon request):<br><b>A.</b> Approval of Schools and Libraries Committee Meeting Minutes of October 26 and October 27, 2020<br><b>B.</b> Approval of moving all <i>Executive Session</i> items into <i>Executive Session</i> | 5                                            |
| Chair                                                                                            | <b>a2.</b> Recommendation for Election of Committee Chair and Vice Chair                                                                                                                                                                                                            | 5                                            |
| Craig                                                                                            | <b>a3.</b> Approval of Schools and Libraries Support Mechanism 2nd Quarter 2021 Programmatic Budget and Demand Projection for the January 29, 2021 FCC Filing                                                                                                                       | 5                                            |
| Teleshia                                                                                         | <b>i1.</b> Information on 24 USAC Audit and Assurance Division Schools and Libraries Support Mechanism Beneficiary Audit Reports ( <i>For Information Only</i> )                                                                                                                    | –                                            |

|       |                                                                                                                                                                                                                                                                                                                            |    |
|-------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|
| Craig | <b>i2.</b> E-rate Business Update <ul style="list-style-type: none"> <li>• Program Administration Update for Schools and Libraries <ul style="list-style-type: none"> <li>o FY2020 Status</li> <li>o FY2021 Window</li> </ul> </li> <li>• Q4 2020 Update on E-rate Administration (<i>For Information Only</i>)</li> </ul> | 20 |
|-------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----|

|       |                                                                   |    |
|-------|-------------------------------------------------------------------|----|
| Break | <b>11:15 A.M. – 11:30 A.M. – WebEx will remain open but muted</b> | 15 |
|-------|-------------------------------------------------------------------|----|

| <b>HIGH COST<br/>OPEN SESSION<br/>11:30 A.M. – 12:00 P.M. EASTERN TIME</b> |                                                                                                                                                                                                                                                                                                                                                             | <i>Estimated<br/>Duration in<br/>Minutes</i> |
|----------------------------------------------------------------------------|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|
| Chair                                                                      | <b>a1.</b> Consent Items (each available for discussion upon request): <ul style="list-style-type: none"> <li><b>A.</b> Approval of High Cost &amp; Low Income Committee Meeting Minutes of October 26 and October 27, 2020</li> <li><b>B.</b> Approval of moving all <b><i>Executive Session</i></b> items into <b><i>Executive Session</i></b></li> </ul> | 5                                            |
| Chair                                                                      | <b>a2.</b> Recommendation for Election of Committee Chair and Vice Chair                                                                                                                                                                                                                                                                                    | 5                                            |
| Vic                                                                        | <b>a3.</b> Approval of High Cost Support Mechanism 2nd Quarter 2021 Programmatic Budget and Demand Projection for the January 29, 2021 FCC Filing                                                                                                                                                                                                           | 5                                            |
| Teleshia                                                                   | <b>i1.</b> Information on Four UASC Audit and Assurance Division High Cost Support Mechanism Beneficiary Audit Reports ( <i>For Information Only</i> )                                                                                                                                                                                                      | –                                            |
| Vic                                                                        | <b>i2.</b> High Cost Business Update <ul style="list-style-type: none"> <li>• October High Cost Recap</li> <li>• Program Administration Update for High Cost</li> <li>• High Cost Operations Calendar 2021</li> <li>• Q4 2020 Update on High Cost Administration (<i>For Information Only</i>)</li> </ul>                                                   | 15                                           |

| <b>LIFELINE<br/>OPEN SESSION<br/>12:00 P.M. – 12:20 P.M. EASTERN TIME</b> |                                                                                                                                                                                                                                                                                    | <i>Estimated<br/>Duration in<br/>Minutes</i> |
|---------------------------------------------------------------------------|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|
| James                                                                     | <b>a4.</b> Approval of Low Income Support Mechanism 2 <sup>nd</sup> Quarter 2021 Programmatic Budget and Demand Projection for the January 29, 2021 FCC Filing                                                                                                                     | 5                                            |
| Teleshia                                                                  | <b>i3.</b> Information on One UASC Audit and Assurance Division Low Income Support Mechanism Beneficiary Audit Report ( <i>For Information Only</i> )                                                                                                                              | –                                            |
| James                                                                     | <b>i4.</b> Lifeline Business Update <ul style="list-style-type: none"> <li>• Operations Update</li> <li>• Section 508 Compliance and Usability Updates</li> <li>• Lifeline Updates</li> <li>• Q4 2020 Update on Low Income Administration (<i>For Information Only</i>)</li> </ul> | 15                                           |

|              |                                                                  |   |
|--------------|------------------------------------------------------------------|---|
| <i>Break</i> | <b>12:20 P.M. –12:25 P.M. – WebEx will remain open but muted</b> | 5 |
|--------------|------------------------------------------------------------------|---|

| <b>RURAL HEALTH CARE COMMITTEE<br/>OPEN SESSION<br/>12:25 P.M. – 12:55 P.M. EASTERN TIME</b> |                                                                                                                                                                                                                                                                                                                                                                | <i>Estimated<br/>Duration in<br/>Minutes</i> |
|----------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|
| Chair                                                                                        | <b>a1.</b> Consent Items (each available for discussion upon request):<br><b>A.</b> Approval of Rural Health Care Committee Meeting Minutes of October 26, October 27, and November 16, 2020<br><b>A.</b> Approval of moving all <i>Executive Session</i> items into <i>Executive Session</i>                                                                  | 5                                            |
| Chair                                                                                        | <b>a2.</b> Recommendation for Election of Committee Chair and Vice Chair                                                                                                                                                                                                                                                                                       | 5                                            |
| Mark                                                                                         | <b>a3.</b> Approval of Rural Health Care Support Mechanism 2nd Quarter 2021 Programmatic Budget and Demand Projection for the January 29, 2021 FCC Filing                                                                                                                                                                                                      | 5                                            |
| Mark                                                                                         | <b>i1.</b> Rural Health Care Business Update: <ul style="list-style-type: none"> <li>• October Rural Health Care Committee Recap</li> <li>• Operational Velocity in Q4 2020</li> <li>• Operational Plans for 2021</li> <li>• Escalation Process Changes</li> <li>• Q4 2020 Update on Rural Health Care Administration (<i>For Information Only</i>)</li> </ul> | 15                                           |

|                 | <b>BOARD OF DIRECTORS<br/>OPEN SESSION<br/>12:55 P.M. – 2:05 P.M. EASTERN TIME</b>                                                                                                                                                                                                                                                                                                                                                                                                                                                                       | <i>Estimated<br/>Duration in<br/>Minutes</i> |
|-----------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------|
| Chair           | <b>a1.</b> Consent Items (each available for discussion upon request):<br><b>A.</b> Approval of Board of Directors Meeting Minutes of October 26, October 27, November 16, and December 14, 2020<br><b>B.</b> Approval of moving all <i>Executive Session</i> Items into <i>Executive Session</i><br><b>C.</b> Approval of April 2022 - January 2023 Board of Directors Quarterly Meeting Schedule<br><b>D.</b> Review of the 2021 Audit Committee Charter<br><b>E.</b> Resolution Honoring a Board Member Whose Service on the Board Has Recently Ended | 10                                           |
| Chair           | <b>a2.</b> Annual Election of Committee At-Large Seats, Chairs and Vice Chairs and Election of Appointment of Corporate Officers                                                                                                                                                                                                                                                                                                                                                                                                                         | 10                                           |
| Chair           | <b>a3.</b> Reports from the Committee Chairs: Audit Committee, High Cost & Low Income Committee, Executive Compensation Committee, Rural Health Care Committee, and Schools & Libraries Committee                                                                                                                                                                                                                                                                                                                                                        | 10                                           |
| Charlie<br>Mark | <b>a4.</b> <b>A.</b> Approval of Connected Care Pilot Program 2nd Quarter 2021 Budget and Demand Projection for the January 29, 2021 FCC Filing<br><b>B.</b> Connected Care Pilot Program Update (Information Only)                                                                                                                                                                                                                                                                                                                                      | 10                                           |
| Larry           | <b>a5.</b> Reaffirming USAC Employee Ethics Standards                                                                                                                                                                                                                                                                                                                                                                                                                                                                                                    | 10                                           |

|               | <b>BOARD OF DIRECTORS</b><br><b>OPEN SESSION</b><br><b>12:55 P.M. – 2:05 P.M. EASTERN TIME</b>                   | <i>Estimated<br/>Duration in<br/>Minutes</i> |
|---------------|------------------------------------------------------------------------------------------------------------------|----------------------------------------------|
| Charlie       | <b>a6.</b> Approval of USAC Common and Consolidated 2nd Quarter 2021 Budgets for the January 29, 2021 FCC Filing | 5                                            |
| Charlie       | <b>i1. A.</b> Information on Fiscal Year 2020 (FY2020) FCC Agency Financial Report / USF Audit                   | 10                                           |
| Ernesto       | <b>i1. B.</b> Review of the Nominating Committee Charter ( <i>Information Only</i> )                             | -                                            |
| Teleshia /Vic | <b>i2.</b> Enterprise Business Updates<br>A. Supply Chain Audit Timeline                                         | 10                                           |

**Next USAC Board of Directors and Committee  
Quarterly Open Session Meetings**

|                                                 |
|-------------------------------------------------|
| <b>Virtual Meeting</b><br><b>April 26, 2021</b> |
|-------------------------------------------------|