

**Universal Service Administrative Company
Board of Directors
Quarterly Meeting
Agenda**

**Tuesday, October 27, 2026
9:00 a.m. – 12:30 p.m. Eastern Time
USAC Offices and Webex Webinar
700 12th Street, N.W., Suite 900
Washington, D.C. 20005**

<u>OPEN SESSION</u> Available for Public Use		<i>Estimated Duration in Minutes</i>
Chair	a1. Consent Items (each available for discussion upon request): A. Approval of Board of Directors Meeting Minutes of July 28, 2026, and September 30, 2026. B. Approval of moving all <i>Executive Session</i> Items into <i>Executive Session</i> . C. Consideration and Approval of Three Routine Procurements. D. Consideration of Approval to Reimburse Board Members to Attend an Event Other Than a Quarterly USAC Board or Committee Meeting.	5
Chair	i1. Reports from the Committee Chairs: Schools & Libraries Committee, Rural Health Care Committee, High Cost & Low Income Committee, and Audit Committee	10
Dale	a2. Approval of USAC Common and Consolidated 1st Quarter 2027 Budgets for the November 2, 2026 Federal Communications Commission Filing	5
Chair	a3. Appointment of a Nominating Committee and Direction to Committees for the Appointment of Committee Chairs and Vice Chairs	5
Michelle Steve Kyle	i2. Enterprise Business Update A. CEO Update: UNiFi Release 2 Post Go-live Update B. Two-Way Communication Update C. IT Operating Model	20

<u>INFORMATION ONLY</u> Available for Public Use		<i>Estimated Duration in Minutes</i>
Teleshia	i3. Information on Two USAC Internal Audit Division Supply Chain Audit Reports	–

<u>EXECUTIVE SESSION</u> <i>Executive Session Recommended</i> Confidential – Not for Public Disclosure		<i>Estimated Duration in Minutes</i>
Michelle	i4. Enterprise Business Update (<i>Continued</i>) • Artificial Intelligence Update	30

<u>EXECUTIVE SESSION</u> <i>Executive Session Recommended</i> Confidential – Not for Public Disclosure		<i>Estimated Duration in Minutes</i>
Dale	i5. Information on the Contribution Factor	5
Chris S. Erin	i6. Office of General Counsel Updates A. Q3 2026 Fraud Risk Group Update B. General Counsel Update (Verbal)	20
Ben	i7. Enterprise Risk Management Scorecard A. Risk Management Heatmap B. Risk Management Council Minutes	10
Aaron	i8. Procurement Business Update	10
Aaron	a4. Consideration of a Contract Award Development, Modernization, and Enhancement and Operations and Maintenance for Appian Enterprise Applications	5
Aaron	a5. Consideration of a Contract Award for Adobe Pro DC Enterprise Licenses	5
–	a6. Reserved	–
Aaron	a7. Consideration to Exercise an Option Term for High-Cost Broadband Network Engineering Audit Services	–
Aaron	a8. Consideration of a Contract Increase for CyberArk Licenses	–
Aaron	a9. Consideration to Exercise an Option Term for Beneficiary and Contributor Audit Program and Supply Chain Audit Services	–

<u>EXECUTIVE SESSION – INFORMATION ONLY</u> <i>Executive Session Recommended</i> Confidential – Not for Public Disclosure		<i>Estimated Duration in Minutes</i>
Teleshia	i9. Information on One USAC Audit and Assurance Audit Division Universal Service Contributor Revenue Audit Reports	–

<u>CONFIDENTIAL EXECUTIVE SESSION</u> Confidential – Not for Public Disclosure		<i>Estimated Duration in Minutes</i>
Sabina	a10. <i>Personnel Matter</i>: Consideration of 2027 Compensation Item	10
Chair	i10. <i>Personnel Matter</i>: Board of Directors Only	30

Next Scheduled USAC Board of Directors Meeting

Tuesday, January 26, 2027 USAC Offices, Washington, D.C.
