Universal Service Administrative Company Executive Committee Meeting Agenda

Monday, January 5, 2015 12:00 p.m. – 1:00 p.m. Eastern Time USAC Offices 2000 L Street, N.W., Suite 200 Washington, D.C. 20036

INFORMATION ITEMS		
a1.	Consideration of Contract Award for Employee Benefits Consultant – <i>Executive</i>	
	Session Recommended	
a2.	Consideration of Contract Award for Purchase of Cisco Unified Computing	
	System – Executive Session Recommended	
a3.	Consideration of Sole Source Amendment to a Consulting Agreement for	
	Strategic Planning Consultant Services – Executive Session Recommended	
a4.	Consideration of Increase to Base Year Ceiling Value for IT Temporary Labor	
	Contract – Executive Session Recommended	

Next Scheduled USAC Executive Committee Meeting

Thursday, January 22, 2015 11:00 a.m. – 12:30 a.m. Eastern Time USAC Offices, Washington, D.C.

UNIVERSAL SERVICE ADMINISTRATIVE COMPANY 2000 L Street, N.W., Suite 200 Washington, D.C. 20036

EXECUTIVE COMMITTEE MEETING Monday, January 5, 2015

MINUTES

A meeting of the USAC Board of Directors (Board) Executive Committee (Committee) was held at USAC's offices in Washington, D.C. on Monday January 5, 2015. Joel Lubin, Board Vice Chair, called the meeting to order at 12:00 p.m. Eastern Time, with six of the seven Committee members present:

Gillan, Joe – *by telephone*Henderson, Chris – Chief Executive Officer
Jacobs, Ellis – Secretary – *by telephone*Jortner, Wayne – Treasurer – *by telephone*Lubin, Joel – Vice Chair – *by telephone*Talbott, Dr. Brian – Board Chair – *by telephone*

Members of the Committee not present:

Campbell, Anne – by telephone

Other Board members and officers of the corporation present:

Belden, Richard – Chief Operating Officer Capozzi, David – General Counsel and Assistant Secretary Case, David – Vice President of Finance, Chief Financial Officer and Assistant Treasurer

Others present for the meeting:

Nuzzo, Patsy

COMPANY USAC

OPEN SESSION

- **a1.** Consideration of Contract Award for Employee Benefits Consultant. In accordance with the approved criteria and procedures for conducting Board and committee business in *Executive Session*, Mr. Capozzi recommended that discussion of this item be conducted in *Executive Session* because this matter relates to USAC's *procurement strategy and contract administration*.
- **a2.** Consideration of Contract Award for Purchase of Cisco Unified Computing System. In accordance with the approved criteria and procedures for conducting Board and committee business in *Executive Session*, Mr. Capozzi recommended that

discussion of this item be conducted in *Executive Session* because this matter relates to USAC's *procurement strategy and contract administration*.

- a3. Consideration of Sole Source Amendment to a Consulting Agreement for Strategic Planning Consultant Services. In accordance with the approved criteria and procedures for conducting Board and committee business in *Executive Session*, Mr. Capozzi recommended that discussion of this item be conducted in *Executive Session* because this matter relates to USAC's *procurement strategy and contract administration*.
- **a4.** Consideration of Increase to Base Year Ceiling Values for IT Temporary Labor Contracts. In accordance with the approved criteria and procedures for conducting Board and committee business in *Executive Session*, Mr. Capozzi recommended that discussion of this item be conducted in *Executive Session* because this matter relates to USAC's *procurement strategy and contract administration*.

On a motion duly made and seconded, the Committee adopted the following resolution:

RESOLVED, that the Executive Committee determines that consideration of the above procurement matters shall be shall be conducted in *Executive Session*.

At 12:03 p.m. Eastern Time, on a motion duly made and seconded, the Committee moved into *Executive Session* for the purpose of discussing the confidential items noted above.

EXECUTIVE SESSION

a1. Consideration of Contract Award for Employee Benefits Consultant. Mr. Belden presented this item for discussion.

On a motion duly made and seconded and after discussion, the Committee adopted the following resolution:

RESOLVED, that the USAC Board of Directors Executive Committee, having reviewed the recommendation of USAC management, hereby authorizes management to award a contract to purchase employee benefits consulting services, from Independent Benefit Services, Inc. for, for a one year base period, plus two one-year renewal options, for the total firm fixed price of \$247,408.

a2. Consideration of Contract Award for Purchase of Cisco Unified Computing System. Mr. Belden presented this item for discussion.

On a motion duly made and seconded and after discussion, the Committee adopted the following resolution:

RESOLVED, that the USAC Board of Directors Executive Committee, having reviewed the recommendation of USAC management, hereby authorizes management to award a contract to purchase a Cisco unified computing system from Advanced Computer Concepts for the firm fixed price of \$121,003.86, plus \$7,260.23 in applicable sales taxes, for a total of \$128,264.09.

a3. Consideration of Sole Source Amendment to a Consulting Agreement for Strategic Planning Consultant Services. Mr. Belden presented this item for discussion.

On a motion duly made and seconded and after discussion, the Committee adopted the following resolution:

RESOLVED, that the USAC Board of Directors Executive Committee, having reviewed the recommendation of USAC management, hereby authorizes management to amend the existing sole source contract with Palladium Group to increase the total firm fixed price of the engagement by \$90,000 to \$188,450.

a4. Consideration of Increase to Base Year Ceiling Values for IT Temporary Labor Contracts. Mr. Belden presented this item for discussion.

On a motion duly made and seconded and after discussion, the Committee adopted the following resolution:

RESOLVED, that the USAC Board of Directors Executive Committee, having reviewed the recommendation of USAC management, hereby authorizes management to increase the base year ceiling price on IT Temporary Labor Contracts by \$2,100,000 to \$4,600,000.

On a motion duly made and seconded, the Committee recessed from *Executive Session* and immediately reconvened in *Open Session*, at which time Dr. Talbott reported that in *Executive Session*, the Committee discussed item i1 above. On a motion duly made and seconded, the Committee adjourned at 12:28 p.m. Eastern Time.

Universal Service Administrative Company Executive Committee Quarterly Meeting Agenda

Thursday, January 22, 2015 11:00 a.m. – 12:30 p.m. Eastern Time USAC Offices 2000 L Street, N.W., Suite 200 Washington, D.C. 20036

OPEN SESSION

- **a1.** Consent Items (each available for discussion upon request):
 - **A.** Approval of Executive Committee Meeting Minutes of October 23, 2014, December 3, 2014 and January 5, 2015.
 - **B.** Approval of moving all *Executive Session* items into *Executive Session*.
- **a2.** Approval of USAC 2014 Annual Report to the FCC and Congress *Same as iBOD02*
- a3. Miscellaneous. Solicit ideas for April 2015 Committee meeting agenda.

EXECUTIVE SESSION

- i1. FCC-USAC Executive Committee Quarterly Meeting Agenda Confidential Executive Session Recommended
- i2. Business Update Confidential Executive Session Recommended
 - Projected USF Contribution Rate for 2nd Quarter 2015.
 - Strategy and Performance Management Discussion.

Next Scheduled USAC Executive Committee Meeting

Thursday, April 23, 2015 11:00 a.m. – 12:30 p.m. Eastern Time USAC Offices, Washington, D.C.

UNIVERSAL SERVICE ADMINISTRATIVE COMPANY 2000 L Street, N.W., Suite 200 Washington, D.C. 20036

EXECUTIVE COMMITTEE MEETING Thursday, January 22, 2015

MINUTES

The quarterly meeting of the USAC Board of Directors (Board) Executive Committee (Committee) was held at USAC's offices in Washington, D.C. on Thursday, January 22, 2015. Dr. Brian Talbott, Board Chair, called the meeting to order at 11:03 a.m. Eastern Time with a quorum of six of the seven Committee members present:

Gillan, Joe – *by telephone*Henderson, Chris – Chief Executive Officer
Jacobs, Ellis – Secretary – *by telephone*Jortner, Wayne – Treasurer – *by telephone*Lubin, Joel – Vice Chair – *by telephone*Talbott, Dr. Brian – Board Chair – *by telephone*

Members of the Committee not present:

Campbell, Anne

Other Board members and officers of the corporation present:

Belden, Richard – Chief Operating Officer and Interim

Blackwell, Mel – Vice President, Schools & Libraries

Capozzi, David – General Counsel and Assistant Secretary

Case, David – Vice President of Finance, Chief Financial Officer and Assistant Treasurer

Davis, Craig – Vice President, Rural Health Care

Feiss, Geoff – Member of the Board – by telephone

Jimenez, Jose – Member of the Board – by telephone

Jones, Rochelle – Member of the Board – by telephone

Majcher, Karen – Vice President, High Cost & Low Income – by telephone

Mason, Ken – Member of the Board – by telephone

Noriega, Raquel – Member of the Board – *by telephone*

Schell, Julie Tritt – Member of the Board – *by telephone*

Scott, Wayne – Vice President of Internal Audit Division

Wibberly, Kathy – Member of the Board – by telephone

Others present for the meeting:

NAME

Beard, Jay Wilner, Mariel – *by telephone*

Nuzzo, Patsy

COMPANY

USAC

The Palladium Group

USAC

OPEN SESSION

a1. Consent Items.

- A. Approval of Executive Committee Meeting Minutes of October 23, 2014, December 3, 2014 and January 5, 2015.
- B. Approval of moving into *Executive Session* agenda items:
 - (1) i1 FCC-USAC Executive Committee Quarterly Meeting Agenda. USAC management recommended that discussion of this item be conducted in *Executive Session* because this matter relates to USAC's procurement strategy and contract administration, predecisional matters pending before the FCC, and may also include discussion of personnel matters and attorney/client privileged communications.
 - (2) i2 Business Update. USAC management recommended that this matter be discussed in *Executive Session* because the report relates to USAC's procurement strategy and contract administration, predecisional matters pending before the FCC, and may also include discussion of personnel matters and attorney/client privileged communications.

On a motion duly made and seconded, the Committee adopted the following resolution:

RESOLVED, that the USAC Board of Directors Executive Committee hereby approves the Committee meeting minutes of October 23, 2014, December 3, 2014 and January 5, 2015; and discussion in *Executive Session* of the FCC-USAC Executive Committee meeting agenda and a general update on the business.

Approval of USAC 2014 Annual Report to the FCC and Congress. Mr. Henderson presented this item to the Committee.

On a motion duly made and seconded and after discussion, the Committee adopted the following resolution:

RESOLVED, that the USAC Executive Committee approves the draft USAC 2014 Annual Report to the FCC and Congress as presented by USAC management and directs USAC management to provide a copy to the FCC and

Congress by March 31, 2015, and further directs USAC management to provide each Board member with a copy of the final annual report. The USAC Executive Committee authorizes management to exercise appropriate editorial privilege and discretion in the preparation of the final report.

At 11:07 a.m. Eastern Time, on a motion duly made and seconded, the Committee moved into *Executive Session* for the purpose of discussing the confidential items noted above.

EXECUTIVE SESSION

- **i1. FCC-USAC Executive Committee Quarterly Meeting Agenda**. Mr. Henderson presented this item for discussion.
- **12. Business Update.** Mr. Case presented the projected USF contribution rate for 2nd Quarter 2015. Mr. Henderson and Ms. Wilner discussed with the Committee the strategy and performance management project being conducted by USAC management.

At 12:36 p.m. Eastern Time, on a motion duly made and seconded, the Committee adjourned from *Executive Session* and immediately reconvened in *Open Session*, at which time Dr. Talbott reported that in *Executive Session*, the Committee discussed items i1 and i2 above. On a motion duly made and seconded, the Committee adjourned at 12:37 p.m. Eastern Time.

Universal Service Administrative Company Executive Committee Meeting Agenda

Thursday, February 19, 2015 5:00 p.m. – 6:00 p.m. Eastern Time USAC Offices 2000 L Street, N.W., Suite 200 Washington, D.C. 20036

<u>LEAD</u>	INFORMATION ITEMS
Chris	a1. Discussion and Consideration of Personnel Matters – Executive Session Recommended

Next Scheduled USAC Executive Committee Meeting

Thursday, April 23, 2015
11:00 a.m. – 12:30 a.m. Eastern Time
USAC Offices, Washington, D.C.

UNIVERSAL SERVICE ADMINISTRATIVE COMPANY 2000 L Street, N.W., Suite 200 Washington, D.C. 20036

EXECUTIVE COMMITTEE MEETING Thursday, February 19, 2015

MINUTES

A meeting of the USAC Board of Directors (Board) Executive Committee (Committee) was held at USAC's offices in Washington, D.C. on Thursday, February 19, 2015. Dr. Brian Talbott, Board Chair, called the meeting to order at 5:02 p.m. Eastern Time, with a quorum of five of the seven Committee members present:

Gillan, Joseph – *by telephone*

Jortner, Wayne – Treasurer – *by telephone*

Henderson, Chris – Chief Executive Officer

Talbott, Dr. Brian – Chair – by

telephone

Jacobs, Ellis– Secretary – by telephone

Members of the Committee not present:

Campbell, Anne Lubin, Joel – Vice Chair

Other Board members and officers of the corporation present:

Belden, Richard – Chief Operating Officer Capozzi, David – General Counsel and Assistant Secretary Feiss, Geoff – Member of the Board Wein, Olivia – Member of the Board

Others present for the meeting:

Nuzzo, Patsy

COMPANY

INFORMATION ITEMS

a1. Discussion and Consideration of Personnel Matters. In accordance with the approved criteria and procedures for conducting Board and committee business in *Executive Session*, Mr. Capozzi recommended that that discussion of this personnel matter be conducted in *Executive Session*.

On a motion duly made and seconded, the Committee adopted the following resolution:

RESOLVED, that the USAC Board of Directors Executive Committee determines that discussion of this personnel matter shall be conducted in *Executive Session*.

At 5:04 p.m. Eastern Time, on a motion duly made and seconded, the Committee moved into *Executive Session* for the purpose of discussing the confidential item noted above.

EXECUTIVE SESSION

a1. Discussion and Consideration of Personnel Matters. Mr. Henderson presented this item for discussion.

On a motion duly made and seconded and after discussion, the Committee adopted the following resolution:

RESOLVED, that the USAC Board of Directors Executive Committee hereby approves establishing the positions of Vice President, Lifeline Programs, and Vice President, Stakeholder Engagement, effective immediately.

On a motion duly made and seconded, the Committee recessed from *Executive Session* and immediately reconvened in *Open Session*, at which time Dr. Talbott reported that in *Executive Session*, the Committee discussed and took action on item a1 above. On a motion duly made and seconded, the Committee adjourned at 5:42 p.m. Eastern Time.

Universal Service Administrative Company Executive Committee Meeting Agenda

Wednesday, April 1, 2015 4:00 p.m. – 5:00 p.m. Eastern Time USAC Offices 2000 L Street, N.W., Suite 200 Washington, D.C. 20036

ACTION ITEMS

a1. Consideration of Contract Award for Strategic Planning and Performance Management Consulting Services; and Revised Staffing Approach for the Office of Strategy Management – *Executive Session Recommended*

Next Scheduled USAC Executive Committee Meeting

Thursday, April 23, 2015 11:00 a.m. – 12:30 a.m. Eastern Time USAC Offices, Washington, D.C.

UNIVERSAL SERVICE ADMINISTRATIVE COMPANY 2000 L Street, N.W., Suite 200 Washington, D.C. 20036

EXECUTIVE COMMITTEE MEETING Wednesday, April 1, 2015

MINUTES

A meeting of the USAC Board of Directors (Board) Executive Committee (Committee) was held at USAC's offices in Washington, D.C. on Wednesday, April 1, 2015. Dr. Brian Talbott, Board Chair, called the meeting to order at 4:01 p.m. Eastern Time, with five of the seven Committee members present:

Gillan, Joseph – by telephone

Henderson, Chris – Chief Executive Officer Jortner, Wayne – Treasurer – *by* Lubin, Joel – Vice Chair – *by telephone*Talbott, Dr. Brian – Chair – *by telephone*

Members of the Committee not present:

Campbell, Anne Jacobs, Ellis– Secretary

telephone

Other Board members and officers of the corporation present:

Belden, Richard – Chief Operating Officer Tritt Schell, Julie – Member of the Board – *by telephone*

Others present for the meeting:

Nuzzo, Patsy

COMPANY USAC

ACTION ITEMS

a1. Consideration of Contract Award for Strategic Planning and Performance Management Consulting Services; and Revised Staffing Approach for the Office of Strategy Management. In accordance with the approved criteria and procedures for conducting Board and committee business in *Executive Session*, Mr. Belden recommended that discussion of this item be conducted in *Executive Session* because this matter relates to USAC's *procurement strategy and contract administration*.

On a motion duly made and seconded, the Committee adopted the following resolution:

RESOLVED, that the Executive Committee determines that consideration of the recommended contract award for strategic planning and performance management consulting services and revising the approach to staffing the Office of Strategy Management shall be conducted in *Executive Session*.

At 4:03 p.m. Eastern Time, on a motion duly made and seconded, the Committee moved into *Executive Session* for the purpose of discussing the confidential items noted above.

EXECUTIVE SESSION

a1. Consideration of Contract Award for Strategic Planning and Performance Management Consulting Services; and Revised Staffing Approach for the Office of Strategy Management. Mr. Henderson presented this item for discussion.

On a motion duly made and seconded and after discussion, the Committee adopted the following resolutions:

RESOLVED, that the USAC Board of Directors Executive Committee, having reviewed the recommendation of USAC management, hereby authorizes management to award a contract to purchase strategic planning and performance management consulting services from Palladium Group for the firm fixed price of \$577,000, plus not more than \$57,700 in travel expenses, for a total not-to-exceed cost of \$634,700; and

RESOLVED FURTHER, that the Committee approves the hiring of a Vice President of Strategy and Performance Management.

On a motion duly made and seconded, the Committee recessed from *Executive Session* and immediately reconvened in *Open Session*, at which time Dr. Talbott reported that in *Executive Session*, the Committee discussed and took action on item a1 above. On a motion duly made and seconded, the Committee adjourned at 4:30 p.m. Eastern Time.

Universal Service Administrative Company Executive Committee Quarterly Meeting Agenda

Thursday, April 23, 2015 11:00 a.m. – 12:30 p.m. Eastern Time USAC Offices 2000 L Street, N.W., Suite 200 Washington, D.C. 20036

OPEN SESSION		
	a1. Consent Items (each available for discussion upon request):	
Chair	A. Approval of Executive Committee Meeting Minutes of January 22, 2015,	
Chair	February 19, 2015 and April 1, 2015.	
	B. Approval of moving all <i>Executive Session</i> items into <i>Executive Session</i> .	

EXECUTIVE SESSION		
	a2.	Action on One USAC Internal Audit Division Lifeline Program Operational
Wayne		Audit Report – Confidential – Executive Session Recommended.
		Same as aAC02cf
Chris	i1.	FCC-USAC Executive Committee Quarterly Meeting Agenda – Confidential –
Ciris		Executive Session Recommended.
i2. Business Update - Confidential - Executive Session Recomm		Business Update – Confidential – Executive Session Recommended:
Chris		 Projected USF Contribution Rate for 3rd Quarter 2015.
		General Business Update.

Next Scheduled USAC Executive Committee Meeting

Thursday, July 23, 2015 11:00 a.m. – 12:30 p.m. Eastern Time USAC Offices, Washington, D.C.

UNIVERSAL SERVICE ADMINISTRATIVE COMPANY 2000 L Street, N.W., Suite 200 Washington, D.C. 20036

EXECUTIVE COMMITTEE MEETING Thursday, April 23, 2015

MINUTES

The quarterly meeting of the USAC Board of Directors (Board) Executive Committee (Committee) was held at USAC's offices in Washington, D.C. on Thursday, April 23, 2015. Dr. Brian Talbott, Board Chair, called the meeting to order at 11:06 a.m. Eastern Time with a quorum of six of the seven Committee members present:

Gillan, Joe – *by telephone*Henderson, Chris – Chief Executive Officer
Jacobs, Ellis – Secretary – *by telephone*Jortner, Wayne – Treasurer – *by telephone*Lubin, Joel – Vice Chair – *by telephone*Talbott, Dr. Brian – Board Chair – *by telephone*

Members of the Committee not present:

Campbell, Anne

Other Board members and officers of the corporation present:

Belden, Richard – Chief Operating Officer and Interim Capozzi, David – General Counsel and Assistant Secretary Case, David – Vice President of Finance, Chief Financial Officer and Assistant Treasurer

Jimenez, Jose – Member of the Board – by telephone

Majcher, Karen – Vice President, High Cost & Low Income – by telephone

Noriega, Raquel – Member of the Board – *by telephone*

Schell, Julie Tritt – Member of the Board – by telephone

Scott, Wayne - Vice President of Internal Audit Division

Taylor, Peter – Vice President and Chief Information Officer

Others present for the meeting:

<u>NAME</u>	COMPANY
Clayton, Scott	GAO
Hiromoto, Scott	GAO
Nuzzo, Patsy	USAC
Patankar-Stoll, Anita	FCC

OPEN SESSION

a1 Consent Items.

- **A.** Committee meeting minutes of January 22, 2015, February 19, 2015 and April 1, 2015.
- **B.** Approval for discussing in *Executive Session* agenda items:
 - (1) a2 Action on One USAC Internal Audit Division Lifeline Program Operational Audit Report. USAC management recommends that this matter be discussed in *Executive Session* because the report relates to *specific internal controls*, *and/or confidential company data* that would constitute a discussion of internal rules and procedures.
 - (2) i1 FCC-USAC Executive Committee Meeting Agenda. USAC management recommends that this matter be discussed in *Executive Session* because the report relates to USAC's procurement strategy and contract administration, predecisional matters pending before the FCC, and may also include discussion of personnel matters and attorney/client privileged communications.
 - (3) i2 Business Update. USAC management recommends that discussion of this item be conducted in *Executive Session* because this report relates to specific *internal controls*, *and/or confidential company data*, *and may also include predecisional matters pending before the FCC*. In addition, 47 C.F.R. § 54.711(b) requires USAC to keep all data obtained from contributors confidential.

On a motion duly made and seconded, the Committee adopted the following resolution:

RESOLVED, that the USAC Board of Directors Executive Committee hereby approves the Committee meeting minutes of January 22, 2015, February 19, 2015 and April 1, 2015; and discussion in *Executive Session* of one USAC Internal Audit Division Lifeline Program operational audit report, the FCC-USAC Executive Committee meeting agenda, and the general business update.

At 11:10 a.m. Eastern Time, on a motion duly made and seconded, the Committee moved into *Executive Session* for the purpose of discussing the confidential items noted above.

EXECUTIVE SESSION

Action on One USAC Internal Audit Division Lifeline Program Operational Audit Report. Mr. Scott presented this item for consideration.

On a motion duly made and seconded and after discussion, the Committee adopted the following resolution:

RESOLVED, that the USAC Executive Committee, having reviewed the USAC Internal Audit Division (IAD) Lifeline Program operational audit report, hereby accepts the recommendation of USAC management and recommends to the USAC Audit Committee that it be deemed final.

- **i1. FCC-USAC Executive Committee Quarterly Meeting Agenda**. Mr. Henderson presented this item for discussion.
- **i2. Business Update.** Mr. Henderson presented this item for discussion.

At 11:46 a.m. Eastern Time, on a motion duly made and seconded, the Committee adjourned from *Executive Session* and immediately reconvened in *Open Session*, at which time Dr. Talbott reported that in *Executive Session*, the Committee took action on item a2 and discussed items i1 and i2. On a motion duly made and seconded, the Committee adjourned at 11:47 a.m. Eastern Time.

Universal Service Administrative Company Executive Committee Meeting Agenda

Monday, June 29, 2015 4:00 p.m. – 4:30 p.m. Eastern Time USAC Offices 2000 L Street, N.W., Suite 200 Washington, D.C. 20036

ACTION ITEMS

- **a1.** Consideration of Execution of First Option Year and Increase to Base Year Ceiling Value for IT Temporary Labor Contract *Executive Session Recommended*
- **a2.** Consideration of Revised USAC Office Space Plan and Authorization to Execute a Lease *Executive Session Recommended*

Next Scheduled USAC Executive Committee Meeting

Thursday, July 23, 2015 11:00 a.m. – 12:30 p.m. Eastern Time USAC Offices, Washington, D.C.

UNIVERSAL SERVICE ADMINISTRATIVE COMPANY 2000 L Street, N.W., Suite 200 Washington, D.C. 20036

EXECUTIVE COMMITTEE MEETING Monday, June 29, 2015

MINUTES

A meeting of the USAC Board of Directors (Board) Executive Committee (Committee) was held at USAC's offices in Washington, D.C. on Monday, June 29, 2015. Joel Lubin, Vice Chair of the Board, called the meeting to order at 5:02 p.m. Eastern Time, with a quorum of seven of the eight Committee members present:

Gillan, Joseph – by telephone

Henderson, Chris – Chief Executive
Officer

Jacobs, Ellis – Secretary – by telephone

Jortner, Wayne – Treasurer – by
telephone

Lubin, Joel – Vice Chair – by
telephone

Schell, Julie Tritt – by telephone
Wibberly, Dr. Kathy – by telephone
telephone

Dr. Brian Talbott joined the call by telephone at 4:15 p.m. Eastern Time. He participated in the discussion and voted on all items.

Other Board members and officers of the corporation present:

Belden, Richard – Chief Operating Officer
Capozzi, David – General Counsel and Assistant Secretary
Case, David – Vice President of Finance, Chief Financial Officer and Assistant
Treasurer
Taylor, Peter – Vice President and Chief Information Officer

Others present for the meeting:

Nuzzo, Patsy

COMPANY
USAC

ACTION ITEMS

a1. Consideration of Execution of First Option Year and Increase to Base Year Ceiling Value for IT Temporary Labor Contract. Mr. Capozzi recommended that discussion of this item be conducted in *Executive Session* because this matter relates to USAC's *procurement strategy and contract administration*.

On a motion duly made and seconded, the Committee adopted the following

resolution:

RESOLVED, that the USAC Board of Directors Executive Committee determines that consideration of this matter shall be conducted in *Executive Session*.

a2. Consideration of Revised USAC Office Space Plan. In accordance with the approved criteria and procedures for conducting Board and committee business in *Executive Session*, Mr. Capozzi recommended that that discussion of this item be conducted in *Executive Session* because this matter is subject to the *attorney/client privilege* and relates to USAC's *procurement strategy and contract administration*.

On a motion duly made and seconded, the Committee adopted the following resolution:

RESOLVED, that the USAC Executive Committee determines that consideration of this matter shall be conducted in *Executive Session*.

At 4:08 p.m. Eastern Time, on a motion duly made and seconded, the Committee moved into *Executive Session* for the purpose of discussing the confidential items noted above.

EXECUTIVE SESSION

a1. Consideration of Execution of First Option Year and Increase to Base Year Ceiling Value for IT Temporary Labor Contract. Mr. Belden presented this item for consideration.

On a motion duly made and seconded and after discussion, the Committee adopted the following resolution:

RESOLVED, that the USAC Board of Directors Executive Committee, having reviewed the recommendation of USAC management, hereby authorizes management to execute the first year option of the IT Temporary Labor Contract at a ceiling price of \$3,500,000 and to increase the base year ceiling price by \$600,000 to \$5,200,000.

a2. Consideration of Revised USAC Office Space Plan. Mr. Belden presented this time for consideration.

On a motion duly made and seconded and after discussion, the Committee adopted the following resolutions:

RESOLVED, that the USAC Executive Committee, having reviewed the recommendation of USAC management, hereby authorizes

USAC management to proceed with the overall relocation project as discussed in this briefing paper in an aggregate not-to-exceed amount of \$12.9 million; and

RESOLVED FURTHER, that the Committee hereby authorizes USAC to engage counsel selected by management to represent it in real estate matters.

At 4:54 p.m. Eastern Time, the Committee moved out of *Executive Session* and immediately reconvened in *Open Session*, at which time Mr. Lubin reported that in *Executive Session*, the Committee discussed and took action on items a1 and a2 above. On a motion duly made and seconded, the Committee adjourned at 4:54 p.m. Eastern Time.

Universal Service Administrative Company Executive Committee Quarterly Meeting Agenda

Thursday, July 23, 2015 11:00 a.m. – 12:30 p.m. Eastern Time USAC Offices 2000 L Street, N.W., Suite 200 Washington, D.C. 20036

OPEN SESSION

- **a1.** Consent Items (each available for discussion upon request):
 - **A.** Approval of Executive Committee Meeting Minutes of April 23, 2015 and June 29, 2015.
 - **B.** Approval of moving all *Executive Session* items into *Executive Session*.

EXECUTIVE SESSION

a2. Action on One USAC Internal Audit Division Finance Division Operational Audit Report – *Confidential – Executive Session Recommended*.

Same as aAC03cf

- **i1.** FCC-USAC Executive Committee Quarterly Meeting Agenda **Confidential Executive Session Recommended**.
- **i2.** Business Update **Confidential** *Executive Session Recommended*:
 - Projected USF Contribution Rate for 4th Quarter 2015.
 - General Business Update.

Next Scheduled USAC Executive Committee Meeting

Thursday, October 22, 2015 11:00 a.m. – 12:30 p.m. Eastern Time USAC Offices, Washington, D.C.

UNIVERSAL SERVICE ADMINISTRATIVE COMPANY 2000 L Street, N.W., Suite 200 Washington, D.C. 20036

EXECUTIVE COMMITTEE MEETING Thursday, July 23, 2015

MINUTES

The quarterly meeting of the USAC Board of Directors (Board) Executive Committee (Committee) was held at USAC's offices in Washington, D.C. on Thursday, July 23, 2015. Mr. Joel Lubin, Board Vice Chair, called the meeting to order at 11:03 a.m. Eastern Time with a quorum of six of the seven Committee members present:

Gillan, Joe – *by telephone*Henderson, Chris – Chief Executive Officer
Jortner, Wayne – Treasurer – *by telephone*Lubin, Joel – Vice Chair – *by telephone*Schell, Julie Tritt – *by telephone*Wibberly, Dr. Kathy – *by telephone*

Mr. Ellis Jacobs joined the meeting at 12:00 p.m. He did not participate in the discussion of or vote on items a1, a2 or i1.

Members of the Committee not present:

Talbott, Dr. Brian

Other Board members and officers of the corporation present:

Belden, Richard – Chief Operating Officer and Interim
Capozzi, David – General Counsel and Assistant Secretary
Garber, Michelle – Vice President, Lifeline Division
Mason, Ken – Member of the Board – by telephone
Moeller, Mike – Vice President of Strategy and Performance Measurement
Scott, Wayne – Vice President of Internal Audit

Others present for the meeting:

NAME
Nuzzo, Patsy

COMPANY
USAC

OPEN SESSION

a1 Consent Items.

On a motion duly made and seconded and after discussion, the Committee adopted the following resolution:

RESOLVED, that the USAC Board of Directors Executive Committee hereby approves the Committee meeting minutes of April 23, 2015 and June 29, 2015, and discussion in *Executive Session* of one USAC Internal Audit Division Finance Division operational audit report, the FCC-USAC Executive Committee meeting agenda and the business update for the Executive Committee.

At 11:05 a.m. Eastern Time, on a motion duly made and seconded, the Committee moved into *Executive Session* for the purpose of discussing the confidential items noted above.

EXECUTIVE SESSION

Action on One USAC Internal Audit Division Finance Division Operational Audit Report. Mr. Scott presented this item for consideration.

On a motion duly made and seconded and after discussion, the Committee adopted the following resolution:

RESOLVED, that the USAC Executive Committee, having reviewed the USAC Internal Audit Division (IAD) Finance Division operational audit report, hereby accepts the recommendation of USAC management and recommends to the USAC Audit Committee that the report be deemed final.

- **i1. FCC-USAC Executive Committee Quarterly Meeting Agenda**. Mr. Henderson presented this item for discussion.
- **i2. Business Update.** Mr. Belden and Mr. Henderson presented this item for discussion.
 - Projected USF contribution rate for 4th Quarter 2015.
 - General Business Update.

At 12:03 p.m. Eastern Time, on a motion duly made and seconded, the Committee adjourned from *Executive Session* and immediately reconvened in *Open Session*, at which time Mr. Lubin reported that in *Executive Session*, the Committee took action on item a2 and discussed items i1 and i2. On a motion duly made and seconded, the Committee adjourned at 12:04 p.m. Eastern Time.

Universal Service Administrative Company Executive Committee Meeting Agenda

Thursday, September 3, 2015 3:00 p.m. – 4:00 p.m. Eastern Time USAC Offices 2000 L Street, N.W., Suite 200 Washington, D.C. 20036

ACTION ITEMS

- **a1**. Consideration of Contract Award for Information Technology Assessment and Strategic Plan Development **Confidential** *Executive Session Recommended*
- **a2.** Consideration of Contract Award for Red Hat Licenses and Support Renewals **Confidential** *Executive Session Recommended*
- **a3.** Consideration of Contract Award for EMC Storage Equipment for USAC's Disaster Recovery Site **Confidential** *Executive Session Recommended*
- **a4.** Consideration of Contract Award for 2015 2017 USAC Desktop Systems Procurement **Confidential** *Executive Session Recommended*

Next Scheduled USAC Executive Committee Meeting

Thursday, October 22, 2015 11:00 a.m. – 12:30 a.m. Eastern Time USAC Offices, Washington, D.C.

UNIVERSAL SERVICE ADMINISTRATIVE COMPANY 2000 L Street, N.W., Suite 200 Washington, D.C. 20036

EXECUTIVE COMMITTEE MEETING Thursday, September 3, 2015

MINUTES

A meeting of the USAC Board of Directors (Board) Executive Committee (Committee) was held at USAC's offices in Washington, D.C. on Thursday, September 4, 2015. Dr. Brian Talbott, Board Chair, called the meeting to order at 3:00 p.m. Eastern Time, with a quorum of seven of the eight Committee members present:

Gillan, Joseph – by telephone Lubin, Joel – Vice Chair – by

telephone

Henderson, Chris – Chief Executive Schell, Julie Tritt – by telephone

Officer
Jacobs, Ellis– Secretary – *by telephone*

Talbott, Dr. Brian – Chair – by

telephone

Jortner, Wayne – Treasurer – *by telephone*

Members of the Committee not present:

Wibberly, Dr. Kathy

Other Board members and officers of the corporation present:

Capozzi, David – General Counsel and Assistant Secretary
Case, David – Vice President of Finance, Chief Financial Officer and Assistant
Treasurer

Taylor, Peter – Vice President and Chief Information Officer

Others present for the meeting:

<u>NAME</u>	<u>COMPANY</u>
Cosson, Jim	USAC
Nuzzo, Patsy	USAC

ACTION ITEMS

a1. Consideration of Contract Award for Information Technology Assessment and Strategic Plan Development. Mr. Capozzi recommended that discussion of this item be conducted in *Executive Session* because this matter relates to USAC's *procurement strategy and contract administration*.

On a motion duly made and seconded, the Committee adopted the following resolution:

RESOLVED, that the Executive Committee determines that consideration of this procurement matter shall be conducted in *Executive Session*.

a2. Consideration of Contract Award for Red Hat Licenses and Support Renewals. Mr. Capozzi recommended that discussion of this item be conducted in *Executive Session* because this matter relates to USAC's *procurement strategy* and contract administration.

On a motion duly made and seconded, the Committee adopted the following resolution:

RESOLVED, that the Executive Committee determines that consideration of this procurement matter shall be conducted in *Executive Session*.

a3. Consideration of Contract Award for EMC Storage Equipment for USAC's Disaster Recovery Site. Mr. Capozzi recommended that discussion of this item be conducted in *Executive Session* because this matter relates to USAC's procurement strategy and contract administration.

On a motion duly made and seconded, the Committee adopted the following resolution:

RESOLVED, that the Executive Committee determines that consideration of this procurement matter shall be conducted in *Executive Session*.

a4. Consideration of Contract Award for 2015 – 2017 USAC Desktop Systems Procurement. Mr. Capozzi recommended that discussion of this item be conducted in *Executive Session* because this matter relates to USAC's procurement strategy and contract administration.

On a motion duly made and seconded, the Committee adopted the following resolution:

RESOLVED, that the Executive Committee determines that consideration of this procurement matter shall be conducted in *Executive Session*.

At 3:02 p.m. Eastern Time, on a motion duly made and seconded, the Committee moved into *Executive Session* for the purpose of discussing the confidential items noted above.

EXECUTIVE SESSION

a1. Consideration of Contract Award for Information Technology Assessment and Strategic Plan Development. Mr. Case presented this item for consideration.

On a motion duly made and seconded and after discussion, the Committee adopted the following resolution:

RESOLVED, that the USAC Board of Directors Executive Committee, having reviewed the recommendation of USAC management, hereby authorizes management to award a contract for assessment of USAC information technology services and development of a three-year IT strategic plan to Information Management Consultants, LLC, for a firm-fixed price of \$294,390, plus contingent funding of not more than \$30,000.

a2. Consideration of Contract Award for Red Hat Licenses and Support Renewals. Mr. Case presented this item for consideration.

On a motion duly made and seconded and after discussion, the Committee adopted the following resolution:

RESOLVED, that the USAC Board of Directors Executive Committee, having reviewed the recommendation of USAC management, hereby authorizes management to award a contract to purchase new licenses and renew support for existing Red Hat Technology licenses from SHI for a firm fixed price of \$308,463.70.

a3. Consideration of Contract Award for EMC Storage Equipment for USAC's Disaster Recovery Site. Mr. Case presented this item for consideration.

On a motion duly made and seconded and after discussion, the Committee adopted the following resolution:

RESOLVED, that the USAC Board of Directors Executive Committee, having reviewed the recommendation of USAC management, hereby authorizes management to award a contract to purchase an EMC SAN array and Isilon cluster for USAC's new DR site from ClearPath for the firm fixed price of \$499,258.37.

a4. Consideration of Contract Award for 2015 – 2017 USAC Desktop Systems **Procurement.** Mr. Case presented this item for consideration.

On a motion duly made and seconded and after discussion, the Committee adopted the following resolution:

RESOLVED, that the USAC Board of Directors Executive Committee, having reviewed the recommendation of USAC management, hereby authorizes management to implement the proposed 2015 - 2017 Desktop Systems Plan. In addition, management is authorized to continue sourcing directly from Dell Marketing, LLP for desktop and laptop computers for the total of \$1,211,196 over the three years plus a contingency of six percent to account for unforeseen changes, for a total not-to-exceed price of \$1,284,000.

At 3:31 p.m. Eastern Time, the Committee moved out of *Executive Session* and immediately reconvened in *Open Session*, at which time Dr. Talbott reported that in *Executive Session*, the Committee discussed and took action on items a1, a2, a3 and a4 above. On a motion duly made and seconded, the Committee adjourned at 3:31 p.m. Eastern Time.

Universal Service Administrative Company Executive Committee Quarterly Meeting Agenda

Thursday, October 22, 2015 11:00 a.m. – 12:30 p.m. Eastern Time USAC Offices 2000 L Street, N.W., Suite 200 Washington, D.C. 20036

OPEN SESSION					
	a1. Consent Items (each available for discussion upon request):				
Chair	A. Approval of Executive Committee Meeting Minutes of July 23, 2015 and				
Chan	September 3, 2015.				
	B. Approval of moving all <i>Executive Session</i> items into <i>Executive Session</i> .				

EXECUTIVE SESSION		
Chris	i1.	Discussion of Draft 2016 USAC Operating and Capital Budgets – Confidential
Cilis		- Executive Session Recommended.
Chris	i2.	FCC-USAC Executive Committee Quarterly Meeting Agenda – Confidential –
Cilis		Executive Session Recommended.
	i3.	Business Update – Confidential – Executive Session Recommended:
Chris		 Projected USF Contribution Rate for 1st Quarter 2016.
		General Business Update.

Next Scheduled USAC Executive Committee Meeting

Thursday, January 21, 2016 11:00 a.m. – 12:30 p.m. Eastern Time USAC Offices, Washington, D.C.

UNIVERSAL SERVICE ADMINISTRATIVE COMPANY 2000 L Street, N.W., Suite 200 Washington, D.C. 20036

EXECUTIVE COMMITTEE MEETING Thursday, October 22, 2015

MINUTES

The quarterly meeting of the USAC Board of Directors (Board) Executive Committee (Committee) was held at USAC's offices in Washington, D.C. on Thursday, October 22, 2015. Dr. Brian Talbott, Board Chair, called the meeting to order at 11:06 a.m. Eastern Time with a quorum of all eight Committee members present:

Gillan, Joe – *by telephone*Henderson, Chris – Chief Executive Officer
Jacobs, Ellis – Secretary – *by telephone*Jortner, Wayne – Treasurer – *by telephone*Lubin, Joel – Vice Chair – *by telephone*Schell, Julie Tritt – *by telephone*Talbott, Dr. Brian – *by telephone*Wibberly, Dr. Kathy – *by telephone*

Other Board members and officers of the corporation present:

Belden, Richard – Chief Operating Officer

Bergmann, Scott – Member of the Board – by telephone

Brisé, Ron – Member of the Board – by telephone

Capozzi, David - General Counsel and Assistant Secretary

Case, Dave – Vice President of Finance, Chief Financial Officer and Assistant Treasurer

Feiss, Geoff – Member of the Board – by telephone

Hays, Kate – Vice President of Stakeholder Engagement

Jones, Rochelle – Member of the Board – *by telephone*

Mason, Ken – Member of the Board – by telephone

Scott, Wayne – Vice President of Internal Audit

Taylor, Peter – Vice President and Chief Information Officer

Wein, Olivia – Member of the Board – by telephone

Others present for the meeting:

NAME
Guinan, Gabriela Gross
USAC
Nuzzo, Patsy
USAC

OPEN SESSION

a1. Consent Items.

On a motion duly made and seconded and after discussion, the Committee adopted the following resolution:

RESOLVED, that the USAC Board of Directors Executive Committee hereby approves the Committee meeting minutes of July 23, 2015 and September 3, 2015, and discussion in *Executive Session* of the draft 2016 USAC operating and capital budgets, the FCC-USAC Executive Committee quarterly meeting agenda and the business update for the Executive Committee.

At 11:10 a.m. Eastern Time, on a motion duly made and seconded, the Committee moved into *Executive Session* for the purpose of discussing the confidential items noted above.

EXECUTIVE SESSION

- **i1. Discussion of Draft 2016 USAC Operating and Capital Budgets.** Mr. Henderson presented this item for discussion.
- **i2. FCC-USAC Executive Committee Quarterly Meeting Agenda**. Mr. Henderson presented this item for discussion.
- **i3. Business Update.** Mr. Case and Mr. Henderson presented this item for discussion.
 - Projected USF Contribution Rate for 1st Quarter 2016.
 - General Business Update.

At 12:17 p.m. Eastern Time, on a motion duly made and seconded, the Committee adjourned from *Executive Session* and immediately reconvened in *Open Session*, at which time Dr. Talbott reported that in *Executive Session*, the Committee discussed items i1, i2 and i3. On a motion duly made and seconded, the Committee adjourned at 12:17 p.m. Eastern Time.

Universal Service Administrative Company Executive Committee Meeting Agenda

Monday, December 14, 2015 1:00 p.m. – 1:30 p.m. Eastern Time USAC Offices 2000 L Street, N.W., Suite 200 Washington, D.C. 20036

ACTION ITEMS

a1. Consideration of Contract Award for Financial Statement Audit and AUP Review – **Confidential** – *Executive Session Recommended*

Next Scheduled USAC Executive Committee Meeting

Thursday, January 21, 2016 11:00 a.m. – 12:30 a.m. Eastern Time USAC Offices, Washington, D.C.

UNIVERSAL SERVICE ADMINISTRATIVE COMPANY 2000 L Street, N.W., Suite 200 Washington, D.C. 20036

EXECUTIVE COMMITTEE MEETING Monday, December 14, 2015

MINUTES

A meeting of the USAC Board of Directors (Board) Executive Committee (Committee) was held at USAC's offices in Washington, D.C. on Monday, December 14, 2015. Dr. Brian Talbott, Board Chair, called the meeting to order at 1:05 p.m. Eastern Time, with a quorum of seven of the eight Committee members present:

Gillan, Joseph – by telephone
Henderson, Chris – Chief Executive
Officer
Jacobs, Ellis– Secretary – by telephone
Jortner, Wayne – Treasurer – by
telephone

Schell, Julie Tritt – *by telephone* Talbott, Dr. Brian – Chair – *by telephone* Wibberly, Dr. Kathy – *by telephone*

Members of the Committee not present:

Lubin, Joel – Vice Chair

Other Board members and officers of the corporation present:

Belden, Richard – Chief Operating Officer
Case, David – Vice President of Finance, Chief Financial Officer and Assistant
Treasurer
Scott, Wayne – Vice President of Internal Audit

Others present for the meeting:

<u>NAME</u>	<u>COMPANY</u>
Guinan, Gabriela Gross	USAC
Nuzzo, Patsy	USAC
Schreiber, Johnnay	USAC

ACTION ITEMS

a1. Consideration of Contract Award for Financial Statement Audit and AUP Review. USAC management recommended that discussion of this item be conducted in *Executive Session* because this matter relates to USAC's procurement strategy and contract administration.

On a motion duly made and seconded, the Committee adopted the following resolution:

RESOLVED, that the Executive Committee determines that consideration of this procurement matter shall be conducted in *Executive Session*.

At 1:06 p.m. Eastern Time, on a motion duly made and seconded, the Committee moved into *Executive Session* for the purpose of discussing the confidential item noted above.

EXECUTIVE SESSION

a1. Consideration of Contract Award for Financial Statement Audit and AUP Review. Mr. Case presented this item for consideration.

On a motion duly made and seconded and after discussion, the Committee adopted the following resolution:

RESOLVED, that the USAC Board of Directors Executive Committee, having reviewed the recommendation of USAC management, hereby authorizes management to award a contract for financial statement audit and AUP review services to PricewaterhouseCoopers, for a base year and four one-year options for a total firm-fixed price of \$5,840,000.

At 1:54 p.m. Eastern Time, the Committee moved out of *Executive Session* and immediately reconvened in *Open Session*, at which time Dr. Talbott reported that in *Executive Session*, the Committee discussed and took action on item al above. On a motion duly made and seconded, the Committee adjourned at 1:54 p.m. Eastern Time.